# Campus Improvement Plan 2023/2024



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Date Reviewed: Date Approved:

#### **Vision Statement**

Our vision in Hooks ISD is to be a dynamic learning community vigorously pursuing student success; challenging all to achieve excellence in our ever- changing global society.

#### **Mission Statement**

Our Mission is to graduate responsible and productive citizens prepared for success by delivering appropriate and individualized educational experiences.

#### **Belief Statements**

- We believe empowering student passion for learning is essential to their future.
- We believe the lifelong process of adult learning is crucial to student success.
- We believe active leadership cultivates purpose driven leaders at every level.
- We believe change is inevitable; growth is the result.
- We believe acknowledging diversity strengthens learning.
- We believe collaboration and inclusion are cornerstones of a unified learning community.
- We believe that accepting individual responsibility results in shared accountability.

#### **Hooks ISD Board of Trustees**

President Scot Duncan
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## Hooks Elementary Campus Improvement Committee 2023-2024

Principal Kevin Breiby
Assistant Principal Jean Trout
Coordinator of Special Services Jamie Geiman
Teacher Cassidy Crawford
Teacher Nikki Wells

Teacher Nikki Walls Teacher Makenzy Makaramba Teacher Elizabeth Powell Teacher Madison Lundry Teacher Angie Graham **Shannon Presley** Resource Teacher Paraprofessional Kelli Bryant Paraprofessional **Emily Peters Courtney Edwards** Diagnostician **Business Member** Fabian Hubbard **Business Member** Shane Satterfield **Community Member** Joyce Brown **Community Member** Jackie Bryant **Brian Gibbs** Parent

Parent

Cynthia Aydelott



Recruit, support and retain teachers and principals



Build a foundation of reading and math



Connect high school to career and college



Improve low-performing schools



Increase transparency, fairness and rigor in district and campus academic and financial performance



Ensure compliance, effectively implement legislation and inform policymakers



Strengthen organizational foundations (resource efficiency, culture, capabilities, partnerships)

\*adapted from TEA Strategic Plan - https://tea.texas.gov

#### Hooks ISD

#### Federal, State and Local Funding Sources 2023-2024

Federal funding sources will be integrated and coordinated with State and Local funds to meet the needs of all students.

This school wide program will consolidate funds in the following way:						
Full Consolidation of Funds	Consolidation of Federal Funds Only	X	Title I Part A Only			

	Federal Program/Funding Source	
Title I, Part A	\$240,974	
Title II, Part A	\$35,934	
Title IV, Part A	\$19,836	
National School Lunch and Breakfast Program	\$360,000	
Title V, Part B Rural	\$27,034	
	State Program/Funding Source	
State Compensatory Education	\$800,569	
Career & Technology	\$1,004,461	
Early Education	\$92,400	
Special Education	\$1,047,789	
Bilingual/ESL	\$16,016	
Dyslexia Allotment	\$73,920	
School Safety Allotment	\$53,475	
Gifted and Talented Allotment	\$16,926	
Textbook Fund	\$50,000	
CCMR	\$12,000	-

		W	ORKSHEET FO	R DISTRICT	AND (	CAMPUS IMPF	ROVEMENT	PLAN	IS 2023-2024		
<u>COST</u>	FTE'S	HIGI	H SCHOOL	FTE'S	JUL	NIOR HIGH	FTE'S	El	LEMENTARY	FTE'S	DISTRICT
PIC 30											
Teacher Salaries	1.19	\$	67,986	2.24	\$	138,932	0.5	\$	27,446	3.93	\$ 234,364
Aide Salaries	3	\$	70,446	0	\$	-	1	\$	23,620	4	\$ 94,066
Supplies Software		\$	10,000		\$	18,700		\$	19,850		\$ 48,550
Supplies General		\$	-		\$	3,000		\$	5,000		\$ 8,000
Other (Travel)		\$	500		\$	2,000		\$	500		\$ 3,000
Total PIC 30		\$	148,932		\$	162,632		\$	76,416		\$ 387,980
PIC 24											\$ 
Teacher Salaries	0.22	\$	11,500							0.22	\$ 11,500
PIC 28											\$ 
Other Alternative School		\$	32,000		\$	19,000		\$	1,000		\$ 52,000
PIC 34											\$ 
Teacher Salaries Pre-k							0	\$	-	0	\$ -
Aides Salaries Pre-k							0	\$	-	0	\$ 
Supplies											\$ 
Contracted Services								\$	-		\$ -
Total PIC 34								\$	-		\$ 
Grand Total		\$	192,432		\$	181,632		\$	77,416		\$ 451,480

#### **Comprehensive Needs Assessment 2023**

#### **Demographics**

#### **Demographics Summary**

Hooks Elementary School is located in the quiet East Texas town of Hooks, Texas. Hooks is a small community located in the northeast corner of Bowie County, just a few miles west of the city of Texarkana. The total student population has been gradually dropping as the results of decrease in jobs and housing in this area and COVID 19.

On October 3, 2023 there were 318 students enrolled in grades PreK-4<sup>th</sup>.

The economically disadvantaged population as of October 3, 2023 was 63.52%.

The Race/Ethnicity demographics are as follows:

Enrollment by Ethnicity:		
Hispanic	25	7.86%
American Indian/Alaskan	2	.63%
Asian	2	.63%
African American	27	8.49%
Hawaiian/Pacific Islander	1	.31%
White	222	69.81%
Two or More	37	11.78%
Total District Enrollment	318	100%

As of October 3, 2023, Hooks Elementary had twenty-two teachers, ten full day paraprofessionals, two campus administrators, and six other staff members. Eighteen teachers are classified as homeroom teachers. Homeroom classes have an average student: teacher ratio of 18:1.

#### **Student Achievement:**

All children are unique and must have a stimulating educational environment where they can grow physically, mentally, emotionally, and socially. Hooks Elementary has a desire to create this type of atmosphere where students can meet their full potential. Strong foundational skills in conjunction with research based resources are key components to building such students.

Student Achievement is about measuring what students know and can do. We can identify student achievement in many ways. One popular way in the state of Texas- we look at performance on the STAAR tests, which are designed to measure what students know and can do in tested subjects.

School Progress is based on a school's strengths. School Progress measures how much better students performed on the STAAR test this year versus last year. It also looks at how much better students are doing academically at the school compared to similar schools. The 2022 HES overall campus rating: B, with campus rating of A in student achievement. HES is currently waiting for TEA to release the 2023 ratings.

Students who Meet Grade Level generally demonstrates the ability to think critically and apply grade level knowledge and skills in familiar contexts. Those who Master Grade Level know it well enough to apply those skills even in unfamiliar contexts, outside the classroom. Students who Approach Grade Level are likely to succeed in the next grade as long as they receive targeted academic intervention. We encourage all students to grow academically in either enrichment or intervention programs.

Even in schools where many students perform well, performance gaps can exist among different groups of students. Achievement gaps in education refer to the disparity in academic performance between groups of students. We disaggregate several data types throughout the school year and ensure all students have the resources they need to increase the performance level of all students.

As we proceed to the new school year, we will wait for the Texas Education Agency to release the 2023 accountability ratings and any possible future changes. Nevertheless, Hooks Elementary will continue to promote high student achievement and interpret the dynamics of the rating system to target specific learning groups such as those in special education.

According to our surveys, 84%/14% neutral, of families reported that teachers regularly inform them about their child's progress and specific areas of strengths and needs. In addition, 95% agree Hooks Elementary is a good school to attend.

	2018-2019	2018-2019	2020-2021	2020-2021	2021-2022	2021-2022	2022-2023	2022-2023
	State Avg.	District Avg.						
	AP/ME/MA	AP/ME/MA	AP/ME/MA	AP/ME/MA	AP/ME/MA	AP/ME/MA	AP/ME/MA	AP/ME/MA
3 <sup>rd</sup> Reading	76/44/28	84/37/17	68/38/19	82/52/24	77/52/31	89/78/51	77/51/20	89/63/20
3 <sup>rd</sup> Math	78/47/24	83/54/19	61/30/14	84/42/16	70/42/21	89/78/49	72/43/19	93/60/31
4 <sup>th</sup> Reading	74/43/22	90/66/32	63/36/18	88/57/33	77/54/28	92/64/29	78/47/21	93/71/39
4 <sup>th</sup> Math	74/46/28	87/66/45	58/35/21	79/50/22	69/41/23	76/47/19	70/47/22	93/76/49

#### **School Culture and Climate:**

Hooks Elementary School is a diverse community of students with a variety of culture, backgrounds, and family structures. HES encourages students to be honest, organized, respectful, neat, energetic, team-working kids who set high goals.

Disciplinary data indicates a mild need for administrative intervention. CHAMPs proactive and positive approach to classroom management contributes to the number of office referrals. 88% of families feel disciplinary actions are fair and related to the rules which are broken; while 9% were neutral. Many do not have experience with disciplinary actions at Hooks Elementary.

Also, 93%/3% neutral feel that teachers treat their children with respect and encourage them to be responsible and successful.

In addition, HES has implemented a threat assessment team; members including the principal, assistant principal, coordinator of student services, and teacher, to assist in the safety of the school, students, and staff.

Reports of bullying are evaluated systematically. Students receive information on kindness through the character education program. In addition, the counselor leads SEL (Social Emotional Learning) groups where students learn and apply skills necessary to promote and develop positive mental health.

Staff surveys report 91% agree/7% neutral while 85%/11% neutral of parents/families agree they find it easy to talk with the school principals. 71%/28% neutral report their child's work is graded and posted in the online gradebook promptly and 87%/10% neutral is confident their child is able to get help from their teacher on schoolwork.

HES believes that all children are unique and have something special that they can bring to their own education. We encourage students to express themselves and accept themselves for who they are, as well as to embrace the differences of others. We provide a safe environment where students are invited to share their ideas and take educational risks to strengthen their knowledge and skill level.

#### **Curriculum, Instruction, Technology and Assessment:**

HES shares the vision of the district to be a dynamic learning community vigorously pursuing student success, challenging all to achieve excellence in our ever-changing global society. The goal of PreK-4th grade is to develop responsible and productive students by delivering appropriate and individualized educational experiences.

Curriculum guides are directly connected to the state standards (TEKS) and reflect the English Language Proficiency Standards (ELPS). The TEKS Resource system is used to guarantee that each objective is taught to the rigor and specificity required for success. The integration of technology into a hands-on curriculum engages students and adds to understanding.

Multiple resources, including the adoption materials, additional TEKS resource supplements, a phonics program, and other tools are utilized in order to meet the needs of all our students and their learning styles. Hooks Elementary implements a systemic RtI program that is researched based and focuses on decoding, fluency, and comprehension. HES also promotes enrichment learning opportunities such as elementary Spanish and project-based learning.

Grade level teams meet regularly to discuss student data, lesson plans, curriculum needs and best teaching practices. Classrooms have access to a variety of technology resources including projectors and document cameras, desktop computers, Smart Boards, variety of educational software, computer labs and carts of IPads and Chromebooks. This campus continues to have a need for upgraded technology hardware. 97% of staff feels their campus is equipped with technology resources to assist with instruction. 88%/9% neutral of families reported the schools use of social media is helpful for information.

Hooks Elementary is excited to advocate and encourage fine arts opportunities. Students will learn the basics of music education in grades K-4 with the engagement of various instruments and a variety of art forms through art education.

#### **Family and Community Involvement:**

At Hooks Elementary parents and guardians are encouraged to form a team with their children's teachers in an effort to promote good communication which will help in meeting the needs of the child. The Skyward Family Access has proven to be a useful tool for parents to monitor grades and absences. Calendars, newsletters, agendas, weekly reports, progress reports, email, personal calls and parent/teacher conferences help to keep parents informed of homework, projects, and discipline. Hooks Elementary utilizes Remind, Class DoJo, Facebook, and the Hooks ISD webpage to keep parents updated on activities and events. The HES Parent Booster Club and campus committees offer parents many opportunities to be involved in school and community activities. Other events include Meet the Teacher night, Open House, and Grandparent's Day to name a few. Every month Hooks Elementary offers an opportunity for families to be involved at school. We will continue to promote a team approach to encourage parental involvement.

86%/11%neutral of families surveyed said that the staff at HES is willing to listen to them and make them feel welcome. 74%/20% neutral feel the school encourages them to participate in school activities and serve on committees.

We understand the importance of the home-school connection. Parent/family involvement in schools leads to higher grades and test scores and better attendance and homework completion records. Students also are more likely to graduate and pursue higher education because their parents have taken an interest in their education and serve as role models. Home-school partnerships help teachers develop strong relationships with their students and motivate parents to cooperate with teachers to improve academic performance.

Hooks Elementary will continue our efforts to engage family and community involvement for the overall success of our students.

**Goal 1.** Provide all staff with a foundation of support to promote leadership and success.

**Objective 1.** Provide all staff with the time, resources and professional development to increase leaders of learning.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
HES will have Campus Improvement Committee meetings to develop the campus plan as well as identify campus needs. (Title I SW Elements: 1.1,2.1,3.1,3.2) (Target Group: All) (Strategic Priorities: 4)	CIP Committee, Principal(s)	October, November	(F)Title I, (S)Local Funds	Criteria: Documentation will be provided in the agenda, minutes and sign-in.  02/06/24 - On Track 10/10/23 - Some Progress 02/23/23 - On Track 02/02/23 - Some Progress
2. HES CIP Committee will update and revise the CIP each year. (Title I SW Elements: 2.1,2.2,2.3) (Target Group: All) (Strategic Priorities: 4)	CIP Committee, Principal(s)	October, November	(F)Title I, (S)Local Funds	Criteria: Documentation will be provided in the agenda, minutes, sign-in and new plan.  02/23/23 - On Track 02/02/23 - Some Progress
3. New staff will be assigned a mentor with experience in their assigned area. (Title I SW Elements: 2.2,2.4,2.5) (Target Group: All) (Strategic Priorities: 1)	Principal(s), Teacher(s)	August-May	(S)Local Funds	Criteria: New Staff will be surveyed for mentor program effectiveness.  02/23/23 - Completed 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - Completed
4. District and Campus Administrators will evaluate the impact of the CIP and make recommendations for continuation or modification of the strategies or initiatives. (Title I SW Elements: 1.1,2.2,2.6) (Target Group: All,ECD,AtRisk) (Strategic Priorities: 4)	Assistant Superintendent of Instruction, Campus Secretary, Counselor(s), Principal(s)	September, October	(F)Title I, (S)Local Funds	Criteria: Hooks ISD Board of Trustees will approve the plan. Documentation will be provided by the sign-in sheets.  02/23/23 - On Track 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track

Goal 2. Provide academic programs which will ensure all students will have the necessary skills to continue their education.

**Objective 1.** Provide all students with an academic curriculum of highest standards.

Activity/Stratogy	Person(s) Responsible	Timeline	Resources	Evaluation
Activity/Strategy	reison(s) Responsible	rimeline	Resources	Evaluation
1. Staff will collaborate to align curriculum vertically and horizontally to state standards. (Title I SW Elements: 2.4,2.5) (Target Group: All) (Strategic Priorities: 2)	Assistant Superintendent of Instruction, Teacher(s)	October, January, March	(S)Local Funds	Criteria: Documentation will be provided from the sign-in, agenda, minutes and completed curriculum guides.
				02/06/24 - On Track 10/10/23 - Some Progress 05/23/23 - Significant Progress 02/23/23 - On Track 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track
2. Staff will be provided with professional development that will drive instruction through scientifically researched based curriculum, strategies and programs to increase academic achievement and progress. (Title I SW	All Staff	Aug, Oct, Jan, March	(F)Title I, (S)Local Funds, (S)State Compensatory	Criteria: Professional development will be evaluated locally to determine the effectiveness of the training.
Elements: 2.5,2.6) (Target Group: All,AtRisk) (Strategic Priorities: 4)				02/06/24 - On Track 10/10/23 - Significant Progress 05/23/23 - Completed 02/23/23 - On Track 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track
3. High quality teachers and aides will be secured for all PK-4 classrooms. (Title I SW Elements: 1.1,2.5) (Target Group: All,AtRisk) (Strategic Priorities: 1)	ACE Director, Assistant Principal(s), Principal(s)	May, June, July	(F)Title II, (F)Title IV, (S)Local Funds, (S)State Comp FTE, (S)State Compensatory	Criteria: Teachers will be evaluated by the highly qualified report.
(g /e.				02/06/24 - Significant Progress 10/10/23 - Pending 05/23/23 - Completed 02/02/23 - Significant Progress 06/14/22 - Pending 01/06/22 - Completed
4. Classroom and library resources will be provided for all staff members to be used for instruction. (Title I SW Elements: 2.2,2.6)	All Staff, Business Manager	September, June	(S)Local Funds, (S)State Compensatory	Criteria: Purchases will be evaluated by documentation of purchase orders and products

Goal 2. Provide academic programs which will ensure all students will have the necessary skills to continue their education.

**Objective 1.** Provide all students with an academic curriculum of highest standards.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
(Target Group: All) (Strategic Priorities: 2)				purchased by the staff.  10/10/23 - On Track 05/23/23 - Significant Progress 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track
5. High quality teachers will be recruited through job fairs, website and other media. (Title I SW Elements: 1.1) (Target Group: All) (Strategic Priorities: 1)	Assistant Superintendent of Instruction, Human Resource Coordinator, Principal(s)	April, May, June, July	(F)Title II, (F)Title IV, (S)Local Funds	Criteria: Evidence of recruitment efforts will be measured by the new staff qualifications.  02/06/24 - On Track 10/10/23 - Pending 05/23/23 - Completed 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track
6. Staff will be provided data from weekly walk-throughs. (Title I SW Elements: 2.2,2.5) (Target Group: All) (Strategic Priorities: 4)	Assistant Superintendent of Instruction, Liaison, Principal(s), Student Teacher(s)	Sept May	(S)Local Funds	Criteria: DMAC walk-through reports will be analyzed to determine trends and professional needs.  10/10/23 - On Track 10/10/23 - Some Progress 05/23/23 - Completed 02/02/23 - Significant Progress 06/14/22 - Pending 01/06/22 - On Track

Goal 2. Provide academic programs which will ensure all students will have the necessary skills to continue their education.

**Objective 2.** Provide and promote opportunities for success for all students including special populations.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
Provide Study Hall for students as needed to complete classwork and/or homework.     (Title I SW Elements: 2.5,2.6) (Target Group: All) (Strategic Priorities: 2)	Principal(s), Teacher(s)	Daily	(S)Local Funds	Criteria: Percentage of students passing all classes each six weeks.  10/10/23 - On Track 10/10/23 - Some Progress
				05/23/23 - Completed 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track
2. Small group ESL intervention classes and PreK support will be provided for ESL students. (Title I SW Elements: 2.5) (Target Group: ESL) (Strategic Priorities: 2)	ESL Teacher(s), Paraprofessional(s)	Daily	(F)Title I, (S)Local Funds	Criteria: Number of students who advance on TELPAS state assessment.
				10/10/23 - On Track 05/23/23 - Completed 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - Some Progress
3. Resource instruction, modifications, accommodations, speech intervention, occupational therapy, physical therapy, and/or classroom aides will be provided for Special	Assistant Principal(s), Counselor(s), Diagnostician, Occupational Therapist, Paraprofessional(s), Physical	Daily	(S)Local Funds, (S)Special Education	Criteria: Percentage of students who are successful on state assessments.
Education students. (Title I SW Elements: 2.2,2.5,2.6) (Target Group: SPED) (Strategic Priorities: 2)	Therapist, Principal(s), Special Ed Teachers, Speech Therapist			10/10/23 - On Track 05/23/23 - Completed 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track
4. HES will provide quality instruction by providing intervention/enrichment opportunities for students in Tier Groups, including Special	Assistant Principal(s), Assistant Superintendent of Instruction, Dyslexia Specialist, ELL	Daily	(F)ESSER II/III, (F)Title I	Criteria: Rtl data will be used to determine student success.
Ed, Dyslexia, and/or 504 and LEP programs. (Title I SW Elements: 2.5,2.6) (Target Group: Dys,504) (Strategic Priorities: 2)	Coordinator, Principal(s)			10/10/23 - On Track 05/23/23 - Completed 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track

Goal 2. Provide academic programs which will ensure all students will have the necessary skills to continue their education.

**Objective 2.** Provide and promote opportunities for success for all students including special populations.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
5. LEP students will be screened for language proficiency. (Title I SW Elements: 2.6) (Target Group: EB) (Strategic Priorities: 2)	ELL Coordinator, LPAC Committee	Annually	(F)Title I	Criteria: Language proficiency level will be used to determine services provided.  02/06/24 - On Track 10/10/23 - Some Progress 05/23/23 - Completed 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track
6. Create a foundation for academic success by providing a pre-kindergarten program that ensures academic student success. (Title I SW Elements: 2.6,3.1) (Target Group: ECD,AtRisk,PRE K) (Strategic Priorities: 2)	Principal(s), Teacher(s)	Daily	(S)Local Funds	Criteria: CIRCLE Assessment will be used to determine progress and Kindergarten Readiness. 10/10/23 - On Track 05/23/23 - Significant Progress 02/02/23 - Significant Progress 06/14/22 - Pending 01/06/22 - On Track
7. K-1 students will be screened for dyslexia. (Title I SW Elements: 2.5,2.6) (Target Group: All,K,1st) (Strategic Priorities: 2)	Counselor(s), Dyslexia Specialist	Annually	(S)Local Funds	Criteria: Assessment documentation will be used to measure student growth.  02/06/24 - Completed 10/10/23 - On Track 05/23/23 - Completed 02/02/23 - Completed 06/14/22 - Pending 01/06/22 - On Track
8. Promote success by rewarding students for meeting goals. (Title I SW Elements: 2.2) (Target Group: All) (Strategic Priorities: 4)	All Staff	Daily, Weekly, Monthly, Annually	(S)Local Funds	Criteria: Percentage of students meeting individualized goals.  10/10/23 - On Track 05/23/23 - Completed 02/02/23 - Significant Progress 06/14/22 - Pending 01/06/22 - On Track

Goal 2. Provide academic programs which will ensure all students will have the necessary skills to continue their education.

**Objective 2.** Provide and promote opportunities for success for all students including special populations.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
9. HES will strengthen the core academic program and provide opportunities for all children to meet the challenging state academic standards. Aligned curriculum and instruction will be utilized in all core subjects. (Title I SW Elements: 2.5,2.6) (Target Group: All) (Strategic Priorities: 2)	Assistant Superintendent of Instruction, Principal(s)	Every 3 and 6 weeks.	(S)Local Funds	Criteria: Lesson plans and STAAR mastery improvement  02/06/24 - On Track 05/23/23 - Significant Progress 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track
10. HES will facilitate an effective transition to middle school by providing a guided tour of the junior high campus in late spring to promote higher education, in addition to providing effective communication tools from elementary to junior high campus. (Title I SW Elements: 3.1,3.2) (Target Group: All,4th) (Strategic Priorities: 2)	Counselor(s), Principal(s)	Spring semester, April	(S)Local Funds	Criteria: Student retention rate from one campus to another and passing grades after first reporting period will be analyzed.  02/06/24 - On Track 10/10/23 - Pending 05/23/23 - Completed 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - Significant Progress

Goal 2. Provide academic programs which will ensure all students will have the necessary skills to continue their education.

**Objective 3.** Provide intervention and enrichment for all students as needed.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
Grade level RTI Teams will meet to disaggregate performance data and develop intervention/enrichment plans for all students, including at risk, to meet challenging state academic standards. (Title I SW Elements: 2.5) (Target Group: All,AtRisk) (Strategic Priorities: 2,4)	Assistant Principal(s), Counselor(s), Principal(s), Teacher(s)	Monthly	(F)Title I	Criteria: Performance data will be collected from TPRI, Renaissance Star and DMAC.  10/10/23 - On Track 05/23/23 - Completed 02/02/23 - Significant Progress 06/14/22 - Pending 01/06/22 - On Track
2. Campus content area teams will seek to improve instruction by sharing best practices, teaching strategies and information from professional development. (Title I SW Elements: 2.4,2.5) (Target Group: All) (Strategic Priorities: 4)	Assistant Principal(s), Assistant Superintendent of Instruction, Counselor(s), Principal(s), Teacher(s)	Weekly	(S)Local Funds	Criteria: Lead teachers will keep a log of meeting dates and notes.  02/02/23 - Significant Progress 06/14/22 - Pending 01/06/22 - Significant Progress
3. Counselors will provide teachers with necessary information concerning careers, behavior, and character education. (Title I SW Elements: 2.4,2.6) (Target Group: All) (Strategic Priorities: 3)	Counselor(s)	Monthly	(S)Local Funds	Criteria: Evaluate the level of success of all students in meeting college and career readiness standards.  02/02/23 - On Track 06/14/22 - Pending 01/06/22 - Significant Progress
4. Provide enrichment and fine arts for students in technology lab, art/ music, computer lab, classrooms and library. (Title I SW Elements: 1.1) (Target Group: All) (Strategic Priorities: 4)	ACE Staff, Assistant Principal(s), Counselor(s), Principal(s), Teacher(s)	Daily	(S)Local Funds	Criteria: Completed student artifacts will document the success of the enrichment classes.  10/10/23 - On Track 05/23/23 - Completed 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - Significant Progress
5. Enrichment and fine arts opportunities including music and art education for students through classrooms, UIL events, extracurricular	All Staff	Daily	(S)Local Funds	Criteria: Campus survey results will evaluate the program.

Goal 2. Provide academic programs which will ensure all students will have the necessary skills to continue their education.

**Objective 3.** Provide intervention and enrichment for all students as needed.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
opportunities through drama club, district programs, and field trips. (Title I SW Elements: 1.1,2.2) (Target Group: All) (Strategic Priorities: 4)				10/10/23 - On Track 05/23/23 - Completed 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - Significant Progress
6. Showcase GT projects and activities. (Target Group: GT) (Title I SW Elements: 2.1,3.1) (Target Group: GT) (Strategic Priorities: 2)	GT Committee, Teacher(s)	Monthly	(S)Local Funds	Criteria: Sign in sheets will track the number of families who participate in events.  02/06/24 - Significant Progress 02/02/23 - Some Progress 06/14/22 - Pending 01/06/22 - Some Progress

**Goal 3.** Strengthen instruction by broadening the integration of technology into teaching and learning.

**Objective 1.** Upgrade, maintain and integrate technology in classrooms and labs.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
Classrooms will be upgraded with Smart Boards and other technology as funds are available. (Title I SW Elements: 1.1,2.5) (Target Group: All) (Strategic Priorities: 4)	Assistant Principal(s), Director of Technology, Principal(s)	May, June, July	(S)Local Funds	Criteria: Walk throughs and formal observations by campus and district administrators will determine the usage of Smart Board.
				02/06/24 - On Track 10/10/23 - Some Progress 05/23/23 - Significant Progress 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - Some Progress
2. Technology equipment and products will be maintained and renewed. (Title I SW Elements: 1.1,2.2) (Target Group: All) (Strategic Priorities: 2)	Director of Technology, Principal(s)	September, Daily, Yearly	(S)Local Funds	Criteria: Technology needs will be monitored through service tickets to ensure timely repair.  10/10/23 - On Track 05/23/23 - Significant Progress 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - Some Progress
3. Provide professional development for all staff to integrate and utilize technology tools provided by Hooks ISD. (Title I SW Elements: 2.4,2.5) (Target Group: All) (Strategic Priorities: 1,4)	Assistant Superintendent of Instruction, Director of Technology, Principal(s), Teacher(s)	August, October, January, February	(S)Local Funds	Criteria: Professional development sign-in sheets will reflect the number of teachers trained on the integration of technology in the classroom.  10/10/23 - On Track 02/02/23 - Significant Progress 06/14/22 - Pending 01/06/22 - Significant Progress
4. Provide opportunities for all students to use technology to enhance learning through the use of IPads and Chromebooks. (Title I SW Elements: 2.5,2.6) (Target Group: All) (Strategic Priorities: 4)	Principal(s), Teacher(s)	Daily	(S)Local Funds	Criteria: Students will demonstrate projects created at Open House. Lesson plans, walk throughs and formal observations by campus and district administrators will determine use of technology.

**Goal 3.** Strengthen instruction by broadening the integration of technology into teaching and learning.

**Objective 1.** Upgrade, maintain and integrate technology in classrooms and labs.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
				02/02/23 - Significant Progress 06/14/22 - Pending 01/06/22 - Significant Progress

**Goal 4.** Meet the safety and security needs of students and staff including the teaching and encouraging of positive school wide behavior.

**Objective 1.** Implement guidelines and procedures to promote student and staff safety.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
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1. Implement campus discipline policies and the district code of conduct through student and staff handbooks as well as the district website. (Title I SW Elements: 1.1,2.4) (Target Group: All) (Strategic Priorities: 4) (CSFs: 6)	All Staff, Principal(s)	Daily	(S)Local Funds	Criteria: Discipline Tracker will be utilized to monitor the types and number of discipline incidents being reported.  10/10/23 - On Track 05/23/23 - Completed 02/02/23 - On Track
				06/14/22 - Pending 01/06/22 - On Track
2. Provide an emergency management plan and train all staff on the procedures. (Title I SW Elements: 1.1) (Target Group: All) (Strategic Priorities: 4)	ACE Director, All Staff, SRO Officer	August	(S)Local Funds	Criteria: In service sign-in sheets and drill forms will document training and practice of procedures.  02/06/24 - On Track
				10/10/23 - Significant Progress 02/02/23 - Significant Progress 06/14/22 - Pending 01/06/22 - On Track
3. Provide DAEP (Disciplinary Alternative Education Program) and campus in school suspension for students who violate the student code of conduct. (Title I SW Elements: 1.1,2.4) (Target Group: All,AtRisk) (Strategic Priorities: 4)	Assistant Principal(s), ISS Monitor, Principal(s)	Daily	(S)State Compensatory	Criteria: Public Education Information Management System Reports and/or Skyward Reports document students who have been placed in DAEP or ISS.
T Hornico. 4)				10/10/23 - On Track 05/23/23 - Completed 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track
4. Require district identification badges for all staff and visitor badges for all visitors. (Title I SW Elements: 1.1) (Target Group: All)	Principal(s)	Daily	(S)Local Funds	Criteria: Principals will visually audit staff for I.D. badges.
(Strategic Priorities: 4)				10/10/23 - On Track 05/23/23 - Significant Progress 02/02/23 - On Track

**Goal 4.** Meet the safety and security needs of students and staff including the teaching and encouraging of positive school wide behavior.

**Objective 1.** Implement guidelines and procedures to promote student and staff safety.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
				06/14/22 - Pending 01/06/22 - On Track
5. Use surveillance cameras, call buttons and intercoms to promote student and staff safety. (Title I SW Elements: 1.1,2.2) (Target Group: All) (Strategic Priorities: 4)	Director of Technology, Maintenance Coordinator, Principal(s)	Daily	(S)Local Funds	Criteria: Recorded videos, discipline referrals, maintenance records and safety audit will be used to determine the effectiveness of the strategy.  10/10/23 - On Track 10/10/23 - Significant Progress 02/02/23 - Some Progress 06/14/22 - Pending 01/06/22 - On Track
6. Limit access to campus with locked entrances, Raptor check-in /out and Skyward. (Title I SW Elements: 1.1,2.2) (Target Group: All) (Strategic Priorities: 4)	Assistant Principal(s), Principal(s), Receptionist, SRO Officer	Daily	(F)Title IV, (S)Local Funds	Criteria: Raptor reports and/or sign in sheets will document student, parents and visitor checkin/out.  10/10/23 - On Track 05/23/23 - Significant Progress 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track
7. Investigate all reports of bullying including cyberbullying. (Title I SW Elements: 1.1,2.1) (Target Group: All) (Strategic Priorities: 4)	Counselor(s), Principal(s), SRO Officer	Daily	(S)Local Funds	Criteria: Number of incidents reported each year.  02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track
8. HES is committed to the safety of its students through the implementation of a threat assessment team. (Title I SW Elements: 1.1,2.2) (Target Group: All) (Strategic Priorities: 4)	Assistant Principal(s), Counselor(s), Principal(s), Teacher(s)	Daily	(S)Local Funds	Criteria: Number of incidents the threat assessment team has to investigate.  02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track

**Goal 4.** Meet the safety and security needs of students and staff including the teaching and encouraging of positive school wide behavior.

**Objective 1.** Implement guidelines and procedures to promote student and staff safety.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
9. Through Trauma Informed School training, HES is able to recognize the presence of trauma in students and adults within the Hooks ISD system to promote wellness. (Title I SW Elements: 1.1,2.2) (Target Group: All) (Strategic Priorities: 4)	Assistant Principal(s), Counselor(s), Principal(s)	Daily	(S)Local Funds	Criteria: Number of students requiring references due to trauma.  02/02/23 - Significant Progress 06/14/22 - Pending 01/06/22 - On Track
10. Staff will be trained on Traumatic Injury Response Protocol (stop the bleed protocol) and implement bleeding control stations throughout the campus. (Title I SW Elements: 1.1) (Target Group: All) (Strategic Priorities: 4)	Principal(s), School Nurse	January	(S)Local Funds	Criteria: Training will be documented through sign in sheets and bleeding control stations will be inventoried for compliance.  02/06/24 - On Track 10/10/23 - Significant Progress 05/23/23 - Completed 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track
11. HES will follow the Hooks ISD Health and Safety Plan for COVID 19 to promote the health and safety of all students as a priority. (Title I SW Elements: 1.1,2.6) (Target Group: All) (Strategic Priorities: 4)	All Staff	Daily	(S)Local Funds	Criteria: Professional Development will be provided and plan updated according to TEA Guidelines.  10/10/23 - On Track 05/23/23 - Completed 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track

**Goal 4.** Meet the safety and security needs of students and staff including the teaching and encouraging of positive school wide behavior.

**Objective 2.** Increase student awareness of positive choices.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
Instruct students and staff in CHAMPs     Positive Discipline Program, Character     Education, Capturing Kids' Hearts and Anti- Bullying Strategies. (Title I SW Elements: 2.6)     (Target Group: All) (Strategic Priorities: 4)	All Staff	Daily	(S)Local Funds	Criteria: Lesson plans, agendas and anti-bullying professional development documentation will document training. Results from the Engaged Student Survey Report; as well as counselor generated survey completed by staff will be used to evaluate the strategy.  02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track
2. Plan, implement and monitor behavioral intervention strategies for all students. (Title I SW Elements: 1.1) (Target Group: All) (Strategic Priorities: 4)	All Staff	Daily	(S)Local Funds	Criteria: The district and campus discipline documentation will be analyzed.  02/02/23 - On Track 06/14/22 - Pending 01/06/22 - Significant Progress
3. Provide opportunities for students to participate in Service Learning activities. (Title I SW Elements: 2.1) (Target Group: All) (Strategic Priorities: 4)	Assistant Principal(s), Principal(s), Teacher(s)	Daily	(S)Local Funds	Criteria: Service Learning activities will be documented by the sponsor.  02/06/24 - On Track 10/10/23 - Some Progress 05/23/23 - Completed 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track
4. Red Ribbon Week will include programs and activities to promote healthy choices. (Title I SW Elements: 2.1) (Target Group: All) (Strategic Priorities: 4)	Counselor(s)	October	(S)Local Funds	Criteria: Schedule for the week will document activities.  02/06/24 - Completed 10/10/23 - Significant Progress 02/02/23 - Completed 06/14/22 - Pending

**Goal 4.** Meet the safety and security needs of students and staff including the teaching and encouraging of positive school wide behavior.

**Objective 2.** Increase student awareness of positive choices.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
				01/06/22 - Completed
5. Utilize the STAR counseling program for students in need of the service. (Title I SW Elements: 2.6) (Target Group: All) (Strategic Priorities: 4)	Counselor(s)	as needed	(S)Local Funds	Criteria: Number of referrals made each year. 10/10/23 - On Track 05/23/23 - Significant Progress 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track
6. Students are introduced and encouraged by the pillars of character education and rewarded for positive behavior. (Title I SW Elements: 1.1,2.2) (Target Group: All) (Strategic Priorities: 4)		Daily	(S)Local Funds	Criteria: Lesson plans of character education and time line of rewards.  02/06/24 - On Track 10/10/23 - Significant Progress 05/23/23 - Completed 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track

**Goal 4.** Meet the safety and security needs of students and staff including the teaching and encouraging of positive school wide behavior.

**Objective 3.** Improve health and fitness for students.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. Require a minimum of 135 minutes of student participation in physical activity and health per week. (Title I SW Elements: 2.5) (Target Group: All) (Strategic Priorities: 4)	Assistant Principal(s), PE Coach, Principal(s), School Nurse	Weekly	(S)Local Funds	Criteria: Master schedule will document PE times. 10/10/23 - On Track 05/23/23 - Completed 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track
2. Require all third and fourth grade students to participate in the Fitness Gram. (Title I SW Elements: 1.1) (Target Group: 3rd,4th) (Strategic Priorities: 4)	PE Coach, School Nurse	Annually	(S)Local Funds	Criteria: Results of the Fitness Gram will measure student success in PE. 02/06/24 - On Track 10/10/23 - Pending 05/23/23 - Completed 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track
3. Implement SEL groups for students to learn and apply skills necessary to promote and develop positive mental health. (Title I SW Elements: 2.5,2.6) (Target Group: All)	Counselor(s), Principal(s)	weekly	(S)Local Funds	02/06/24 - Significant Progress 10/10/23 - On Track 02/02/23 - Significant Progress

**Goal 5.** Promote parent, school and community relationships that foster increased student achievement.

**Objective 1.** Provide opportunities for parent and community involvement.

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Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
Promote parental and community involvement by hosting events that foster relationships between families, community and school. (Title I SW Elements: 2.1,3.1) (Target Group: All) (Strategic Priorities: 4)	All Staff	Monthly	(S)Local Funds	Criteria: Sign-in sheets and parent and community surveys provide documentation and feed-back.  02/06/24 - On Track 02/02/23 - Some Progress 06/14/22 - Pending 01/06/22 - Significant Progress
2. Increase parental involvement through scheduled parent meetings, conferences and other means of communication, (Title I SW Elements: 2.2,3.1) (Target Group: All) (Strategic Priorities: 4)	All Staff	Daily	(F)Title I, (S)Local Funds	Criteria: Parent communication logs document contact with parents.  02/06/24 - On Track 02/02/23 - Significant Progress 06/14/22 - Pending 01/06/22 - Significant Progress
3. Promote family access by providing families/guardians updated information though notification using Skyward, Hooks ISD FaceBook pages, Hooks ISD website and/or other electronic communication. (Title I SW Elements: 2.1,2.3,3.1) (Target Group: All) (Strategic Priorities: 4)	All Staff	Daily	(S)Local Funds	Criteria: Family access will be monitored by reports generated through Skyward and tabulation of visits to website and FaceBook.  02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track
4. Provide written parental involvement policy and school parent compact; provide parents, staff and the community opportunities to volunteer. (Title I SW Elements: 3.1) (Target Group: All) (Strategic Priorities: 4)	Assistant Superintendent of Instruction, Human Resource Coordinator, Principal(s)	Monthly	(F)Title I, (S)Local Funds	Criteria: Notification will be provided to parents through multiple communication sources.  02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track
5. Provide a campus Title I information meeting to communicate the Title I requirements to parents. (Title I SW Elements: 2.1,2.2,2.3) (Target Group: All) (Strategic Priorities: 4)	Assistant Superintendent of Instruction, Principal(s)	August	(F)Title I	Criteria: Participation will be documented by attendance log.  02/02/23 - Completed 06/14/22 - Pending

**Goal 5.** Promote parent, school and community relationships that foster increased student achievement.

**Objective 1.** Provide opportunities for parent and community involvement.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
				01/06/22 - Completed

**Goal 6.** Employ strategies to improve attendance and eliminate dropouts.

**Objective 1.** Promote good attendance through parental contact and rewards.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
Contact parents concerning excessive absences and/or tardies. (Title I SW Elements: 2.2,2.6) (Target Group: All) (Strategic Priorities: 4)	Assistant Principal(s), Campus Secretary, Counselor(s), Principal(s), Teacher(s)	Daily	(S)Local Funds	Criteria: Parent contacts will be document on a call log.  10/10/23 - On Track 05/23/23 - Completed 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track
2. Contact School Resource Officer when students are considered truant. (Title I SW Elements: 1.1,2.2,2.6) (Target Group: All) (Strategic Priorities: 4)	Assistant Principal(s), Principal(s)	Daily	(S)Local Funds	Criteria: Contact log for SRO.  10/10/23 - On Track 05/23/23 - Completed 02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track
3. Reward students for good/perfect attendance. (Title I SW Elements: 1.1,2.2,2.4,2.6) (Target Group: All) (Strategic Priorities: 4)	Counselor(s)	each six weeks	(S)Local Funds	Criteria: Reward dates for attendance.  02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track

**Goal 7.** Maintain equitable and adequate financing of education for all students.

**Objective 1.** Manage campus funds to maximize benefits that flow to students and that accommodate student growth.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
Track all expenditures to ensure equability for all students. (Title I SW Elements: 1.1,2.2,2.5) (Target Group: All) (Strategic Priorities: 4)	Business Manager, Campus Secretary, Principal(s)	Daily	(S)Local Funds	Criteria: Budget and expenditure reports.  02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track
2. Campus administrators will work with district personnel to systemically plan upcoming budget. (Title I SW Elements: 1.1,2.2,2.5) (Target Group: All) (Strategic Priorities: 1,2,3,4)	All Staff	May, June	(S)Local Funds	Criteria: Budget request documentation will assist with budget planning.  02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track
3. Campus administrators will monitor and help with adjustments needed for facility plan. (Title I SW Elements: 2.2) (Target Group: All) (Strategic Priorities: 1,4)	Assistant Principal(s), Principal(s)	October, May	(S)Local Funds	Criteria: Regular budget updates and meetings with district personnel.  02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track
4. Track all grant and fund-raiser expenditures to ensure support of campus plan. (Title I SW Elements: 1.1,2.1,2.2,2.3,2.5,3.1) (Target Group: All) (Strategic Priorities: 2,4)	Campus Secretary, Parent Booster Club Board and Officers, Principal(s)	Daily	(S)Local Funds	Criteria: Match grant and fundraiser expenditures to campus improvement plan.  02/02/23 - On Track 06/14/22 - Pending 01/06/22 - On Track

#### **Hooks Elementary PFE Policy**

	23-24 Parent & Family Engagement (PFE) Program
What is it?	Hooks ISD is committed to our vision: To be a dynamic learning community vigorously pursuing student success, challenging all to achieve excellence in our ever-changing global society. We strive to provide high-quality education individualized for each student by developing and maintaining relationships with families and the community. One way we continue to do this is by participating in the Title I, Part A State Program. This program provides funding for low socioeconomic schools. In return, we promise to meet the expectations laid out for us by the Texas Education Agency and the United States Department of Education.
Funding	Title I funds will be allocated for the implementation of the parent and family engagement program. Such programs, activities, and procedures will be planned and implemented with meaningful consultation with parents of participating children
Review	All use of funding and activities can be reviewed by the Texas Education Agency upon request to ensure they meet the need of the PFE Program.
Family Conferences	Conferences offer a time for the school and family to communicate necessary information. All guests must enter through the main office entrance and receive a guest badge.
How to be involved	<ul> <li>Become a member of the PTO</li> <li>Attend conferences and campus activities</li> <li>Talk to your child's teacher about how to assist with activities</li> <li>If you need assistance contacting your child's teacher please contact the office at 903-547-2291</li> </ul>
	All Hooks ISD trainings and activities are located at the link below or by contacting the campus office.  https://www.hooksisd.net/page/calendar
Curriculum	Hooks Elementary utilizes high-quality curriculum that supports student success.
Assessments	Hooks Elementary has common formative assessments that every teacher gives. No matter the teacher, each child is assessed via the same assessment provided by MAPs and TEKS Resource System which models each assessment after the State of Texas Assessments of Academic Readiness or STAAR test. Previous STAAR tests are released and utilized for assessment and instruction in addition to other curriculums.
Expected	The State's Performance Standards can be found on this website:
Achievement	https://tea.texas.gov/studentassessment/testing/staar/staarperformance-standards. Hooks Elementary tracks each child's
levels on academic assessments	growth throughout the year via local assessments. Each child has a folder where teachers help them track their own learning growth.
	You may bring any suggestions, ideas, or concerns/questions to the conferences mentioned above. However, if you need to meet with the administrators or a teacher at another time, you may email that individual person, or call the office to set up a time to meet. We welcome you as we want our school to be a place where everyone feels safe and welcome.

School-Parent	The School's Responsibilities		The Guardian's Responsibilities		The Student's Responsibilities		On-Going Communication
Compact	<ul><li>Provide high-quality</li></ul>	•	Support their child's	•	Be open and honest	•	Parent-Teacher conferences.
	curriculum and instruction	1	learning at home through		when needing help	-	Parent meetings, trainings, and
	focused on differentiation	i	dialog, homework, and		regarding learning.		activities offered at different
	for the growth of every		setting a positive	•	Act appropriately and do		times on different days.
	student.		example.		not disrupt the learning	-	Progress reports every three
	<ul><li>A variety of opportunities</li></ul>	•	Participate in parent		environment.		weeks, report cards every six
	for guardians and families		meetings where	-	Strive to grow.		weeks, social media
	to volunteer in the school		decisions regarding	-	Hold a growth mindset.		announcements, and classroom
	and classrooms.		education will be	-	Be team oriented.		communication.
	<ul><li>Opportunities for</li></ul>		discussed.				
	guardians and families to	•	Participate in parent				
	participate in the decisior	S	meetings and				
	regarding the education		trainings/activities when				
	and use of extracurricular		able.				
	time for their children.	•	Hold an open mindset.				
	<ul><li>Hold an open mindset.</li></ul>	•	Be team oriented.				
	<ul><li>Be team oriented</li></ul>	丄				$\perp$	

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